

### FIRM OVERVIEW

- Middle-market private equity firm led by a group of experienced private equity and management executives, formed as a spin-out from Charlesbank Capital Partners
- Target opportunities to become "partner of choice" for founders and management teams
- Leverage deep network of executives cultivated over decades to source and evaluate opportunities
- Dedicate significant resources to each company with a concentrated portfolio and hands-on approach
- Fund II closed in January 2022 at hard cap of \$575 million in limited partner capital commitments

### TARGET INVESTMENT PARAMETERS

\$50 to \$500 million Enterprise values: Equity investments: \$25 to \$100 million

Size of business: \$10 to \$40 million of EBITDA 0

Industries: Focus primarily on consumer products, industrials, and business services

Focus primarily on North American companies (U.S. and Canada) Geography:

# TRANSACTION TYPES



Family and founder led businesses where existing shareholders are interested in continuing to own a meaningful portion of the business and want a partner to help maximize the value of their remaining ownership stake



Corporate carve-outs from larger companies where management sees untapped opportunities from independence



**Complex situations** where we can partner with management to transform businesses in transition (e.g., management succession, industry turmoil, new growth avenues, consolidation opportunities, low-cost manufacturing)

# **NCP SENIOR TEAM**

### **Experienced Middle Market Investors**

### Jon Biotti **Managing Partner**

25 years investing In the middle market

# **David Ganitsky Managing Director**

>15 years investing In the middle market

### **Alex Weiss Managing Director** >12 years investing In the middle market

# **Firm Management**

**Scott Farden Managing Director** 20+ years in IR, Operations, and Business Development

#### **Experienced Operators and Investors**

Neil DeFeo **Executive Partner** 20+ years Consumer CEO

**Ron DeFeo Executive Partner** 20+ years Industrial CEO

Kathleen McCann **Executive Partner** 20+ years Services CEO

**Laki Nomicos** Senior Advisor 18+ years at Bain Capital

# PORTFOLIO COMPANIES & PRIOR EXPERIENCE

Leaend

Nonantum Portfolio Companies

### Consumer **Consumer Products** Food **Packaging**

Specialized auto dealership

eCommerce Christian books

Take-and-bake pizza QSR

Ross-Simons

**LIFTED TRUCKS** 

**CHRISTIANBOOK** 

merchandise

DTC jewelry retailer

**Industrial** Transportation / Logistics Manufacturing **Building Products** 

**Business Services** Distribution **Industrial Services Consumer Services** 

Family /

R+S

RoadOne ROADONE Intermodal transportation

**PLASKOLITE** PLASKOLITE!

Acrylic sheet manufacturing

CEDAR CREEK

**Building products distribution** 

HELIX Traffic control services

**LJP WASTE SOLUTIONS** 

Commercial waste services

PNE

Industrial services

MOMENTUM ENVIRONMENTAL **Environmental services** 

**AMERICAN TIRE** 

Wholesale tire distribution

**ARS** 

**HVAC** and plumbing services

**G**RAYWOLF Industrial services



PROJEST

The Princeton

Helix

🕰 LJP

Founder-Led **Businesses** 

**Corporate** 

**Carve-Outs** 

and Complex

**Situations** 

PAPA MURPHY'S

**FULLBEAUTY** 

DTC plus-size apparel

**ZENITH PRODUCTS** 

ZENITH Bathroom storage products

VARSITY BRANDS

Academic achievement and athletic brands

**Peacockfoods** 

PEACOCK FOODS

Food contract manufacturing

TEAM DRIVEAWAY

Driveaway services

**REGENCY, SOUTHCROSS** Natural gas pipelines

WAGGONERS

Vehicle transport and logistics

**∃T**eam

**DriveAway** 

REGENCY

**SOUTHCROSS** 

**United**≫Road

GALLS

UNITED ROAD

Vehicle transport and logistics

**BLUEKNIGHT** 

BLUEKNIGHT Crude oil and asphalt storage & transportation

**G**ALLS

Uniform/equipment distribution

**PROVEST** 

Legal services

PRINCETON REVIEW

Test prep and tutoring services

**WORLDSTRIDES** 

Educational student travei

**POLYCONCEPT** 

**Promotional products** 

WorldStrides\*

polyconcept

HISTORY OF DEMONSTRATING A COMMITMENT AND PASSION FOR FAMILY / FOUNDER BUSINESSES AND CORPORATE CARVE-OUTS IN OUR CORE INDUSTRY VERTICALS

Note: NCP investments include RoadOne, ProVest, Ross-Simons, Lifted Trucks, Christianbook, Helix, Team DriveAway, LIP, PNE, and Momentum Environmental. Important Notices: The information contained in this document is provided for discussion purposes only and is not intended to be, and shall not be construed as, a recommendation for a transaction or investment, or financial or other advice of any kind. This document includes references to investments of certain funds managed by Charlesbank Capital Partners, LLC ("Charlesbank") with the permission of Charlesbank. If the recipient is a current investor in a Charlesbank fund, any confidentiality limitations under the partnership agreement or other documents relating to that Charlesbank fund will also apply to and restrict the disclosure of the information included in this document. This document refers to all Charlesbank Fund V-VIII investments in which Jon Biotti, David Ganitsky and/or Alex Weiss (collectively, the "Managing Directors") had significant involvement. Other individuals at Charlesbank were also involved in the investments made by the Managing Directors. No current senior investment professionals at Charlesbank will be involved in the management and investment activities of the NCP funds. The Charlesbank funds have made a significant number of investments other than those depicted herein. There can be no assurance that any NCP fund's investments will have the characteristics of the Managing Directors' Charlesbank investments.