

FIRM OVERVIEW

- Middle-market private equity firm led by a group of experienced private equity and management executives, formed as a spin-out from Charlesbank Capital Partners
- Target opportunities to become "partner of choice" for founders and management teams
- Leverage deep network of executives cultivated over decades to source and evaluate opportunities
- Dedicate significant resources to each company with a concentrated portfolio and hands-on approach
- Fund II closed in January 2022 at hard cap of \$575 million in limited partner capital commitments

TARGET INVESTMENT PARAMETERS

\$50 to \$500 million Enterprise values: Equity investments: \$25 to \$100 million

Size of business: \$10 to \$35 million of EBITDA 0

Industries: Focus primarily on consumer products, industrials, and business services

Focus primarily on North American companies (U.S. and Canada) Geography:

TRANSACTION TYPES



Family and founder led businesses where existing shareholders are interested in continuing to own a meaningful portion of the business and want a partner to help maximize the value of their remaining ownership stake



Corporate carve-outs from larger companies where management sees untapped opportunities from independence



Complex situations where we can partner with management to transform businesses in transition (e.g., management succession, industry turmoil, new growth avenues, consolidation opportunities, low-cost manufacturing)

NCP SENIOR TEAM

Experienced Middle Market Investors

Jon Biotti **Managing Partner**

25 years investing In the middle market

David Ganitsky Managing Director

>15 years investing In the middle market

Alex Weiss Managing Director >12 years investing In the middle market

Firm Management

Scott Farden Managing Director 20+ years in IR, Operations, and Business Development

Experienced Operators and Investors

Neil DeFeo **Executive Partner** 20+ years Consumer CEO

Ron DeFeo Executive Partner 20+ years Industrial CEO

Kathleen McCann **Executive Partner** 20+ years Services CEO

Laki Nomicos Senior Advisor 18+ years at Bain Capital

PORTFOLIO COMPANIES & PRIOR EXPERIENCE

Leaend

Nonantum Portfolio Companies

CONSUMER

INDUSTRIAL

BUSINESS SERVICES

FAMILY AND FOUNDER-LED



Ross-Simons

DTC jewelry retailer



LIFTED TRUCKS

Specialized auto dealership



CHRISTIANBOOK

eCommerce Christian books & merchandise



PAPA MURPHY'S

Take-and-bake pizza QSR

CORPORATE CARVE-OUTS



FULLBEAUTY

Direct-to-consumer plussize apparel



ZENITH PRODUCTS

Bathroom storage products

COMPLEX SITUATIONS



VARSITY BRANDS

Academic achievement and athletic brands



PEACOCK FOODS

Food contract manufacturing

FAMILY AND FOUNDER-LED



ROADONE

Intermodal transportation

PLASKOLITE

PLASKOLITE

Acrylic sheet manufacturing



CEDAR CREEK

Building products distribution

CORPORATE CARVE-OUTS



TEAM DRIVEAWAY

Driveaway services



REGENCY, SOUTHCROSS

Natural gas pipelines



WAGGONERS

Vehicle transport and logistics

COMPLEX SITUATIONS



UNITED ROAD

Vehicle transportation

and logistics



BLUEKNIGHT

Crude oil and asphalt storage & transportation



GALLS

Uniform/equipment distribution

Helix

HELIX

FAMILY AND FOUNDER-LED

Traffic control services



LJP WASTE SOLUTIONS

Commercial waste services



PNE

Industrial services



AMERICAN TIRE

Wholesale tire distribution



ARS

HVAC and plumbing services



GRAYWOLF

Industrial services

CORPORATE CARVE-OUTS



PRINCETON REVIEW

Test prep and tutoring services

COMPLEX SITUATIONS



PROVEST

Legal services

WorldStrides*

WORLDSTRIDES

Educational student travel



POLYCONCEPT

Promotional products

HISTORY OF DEMONSTRATING A COMMITMENT AND PASSION FOR FAMILY / FOUNDER BUSINESSES AND CORPORATE CARVE-OUTS IN OUR CORE INDUSTRY VERTICALS

Note: NCP investments include RoadOne, ProVest, Ross-Simons, Lifted Trucks, Christianbook, Helix, Team DriveAway, LJP Waste Solutions, and PNE. Important Notices: The information contained in this document is provided for discussion purposes only and is not intended to be, and shall not be construed as, a recommendation for a transaction or investment, or financial or other advice of any kind. This document includes references to investments of certain funds managed by Charlesbank Capital Partners, LLC ("Charlesbank") with the permission of Charlesbank. If the recipient is a current investor in a Charlesbank fund, any confidentiality limitations under the partnership agreement or other documents relating to that Charlesbank fund will also apply to and restrict the disclosure of the information included in this document. This document refers to all Charlesbank Fund V-VIII investments in which Jon Biotti, David Ganitsky and/or Alex Weiss (collectively, the "Managing Directors") had significant involvement. Other individuals at Charlesbank were also involved in the investments made by the Managing Directors. No current senior investment professionals at Charlesbank will be involved in the management and investment activities of the NCP funds. The Charlesbank funds have made a significant number of investments other than those depicted herein. There can be no assurance that any NCP fund's investments will have the characteristics of the Managing Directors' Charlesbank investments.